

**From:** [REDACTED]  
**To:** [Alan Perry \(NW\)](#)  
**Cc:** [Director People & OD](#); [Minne, Jill](#); [Quinn, Aisling \(P&OD\)](#)  
**Subject:** Draft Hybrid Working policy  
**Date:** 21 March 2025 17:45:00  
**Attachments:** [image001.png](#)  
[Letter to A Perry GMB draft Hybrid Working policy 21 March 25.DOCX](#)

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Dear Alan,

Please see attached letter with draft Hybrid Working policy, procedure and FAQs for consultation.

If you have any queries, please do not hesitate to contact me.

Thank you,

[REDACTED]

[REDACTED] **HR Policy Branch|People and Organisational Development|NI Civil Service,**  
Bruce Street| Belfast | BT2 7JD  
**Contact:** [REDACTED]

