

From: [Quinn, Aisling \(P&OD\)](#)
To: [REDACTED]
Subject: FW: Hybrid working policy wording change
Date: 30 June 2025 11:30:30

To note below

Aisling Quinn | Director | HR Policy | People & Organisational Development | NI Civil Service

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From: Maria Morgan <Maria.Morgan@[REDACTED]>
Sent: 27 June 2025 11:57
To: Quinn, Aisling (P&OD) <Aisling.Quinn@[REDACTED]>
Cc: [REDACTED] Robert Murtagh <robert@[REDACTED]>
Subject: FW: Hybrid working policy wording change

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Aisling,

Further to discussion at the last Whitley meeting, CTUS had agreed to look at rewording para 4.6 of the Hybrid Working Policy. Please see below suggested amendment, we trust this is agreeable:

4.6 Senior civil servants are encouraged to show visible leadership including through workplace attendance to ensure teams feel supported and the benefits of face-to-face interaction in the workplace are optimised and a learning culture is embedded.

Thanks,
Maria