

[REDACTED]

---

**From:** Maria Morgan <Maria.Morgan@[REDACTED]>  
**Sent:** 31 July 2025 15:54  
**To:** [REDACTED]; Quinn, Aisling (P&OD)  
**Subject:** FW: Note to PSS re Hybrid Working Policy  
**Attachments:** J Minne to PSS - Hybrid Working Policy - July 2025.PDF

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

CAUTION – This email has been received from outside the NICS network. If you have any concerns, please report for investigation.

Aisling [REDACTED],

See attached, despite the point in the letter not to share widely, this has issued in DFC Engaged Communities area.

Thanks,  
Maria