From: [redacted]
To: Duffy, Paul; Minne, Jill; Shannon, Catherine; Gallagher, Sharon; Malcolm, David (DE); McGeown, Declan; Luney, Peter; Greer, John; Matthews, Chris (Resource and Corporate Management); Armour, Ronnie; Johnston, Gareth; Brown, Deborah; [redacted]; Redmond, Kerri; Gibson, Neil; McBurney, Joanne; Simpson, Tony; DAERA Corporate Services Deputy Secretary; Hughes, David (DoF); [redacted] Murphy, Shane; Quinn, Aisling (P&OD); Martin, Olivia; Fullerton, Janine
Cc: [redacted] Sherlock, Debbie; Wallace, Karen (DoF); Beggs, Beverly; [redacted]; Director People & OD; DoF Corporate Services Division
Subject: Paper - Hybrid Working policy review - FHRAG January 2025
Date: 09 January 2025 13:23:19
Attachments: Hybrid Working policy review - FHRAG January 2025 (1).DOCX
[redacted]

Afternoon all

Please see attached paper and annexes. Given that this is a priority policy review Neil Gibson will raise this at PSS tomorrow and we will issue this to Perm Secs on Monday.

Any comments on the attached should be sent to [redacted] by cop **23 January 2025.**

Kind regards

[redacted]

[redacted] **| Governance & Support Branch | People & Organisational Development | NI Civil Service**
2-4 Bruce Street | Belfast | BT2 7JD
Contact: [redacted] **| Tel:** [redacted] **| DD:** [redacted]

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