From:	Director People & OD
To:	Duffy, Paul; Minne, Jill; Shannon, Catherine; Gallagher, Sharon; Malcolm, David (TEO); McGeown, Declan; Luney, Peter; Greer, John; Matthews, Chris (Resource and Corporate Management); Armour, Ronnie; Johnston, Gareth; Brown, Deborah; [redacted]; Redmond, Kerri; Gibson, Neil
Cc:	HOCS OFFICE (JB); Snowden, Ian; McMahon, Denis; Godfrey, Katrina (DAERA – Perm Sec); Boyle, Colum (DfC); Widdis, Hugh (DoJ); Herron, Stephen; [redacted]; Director People & OD; DAERA PermSec; DfE Permanent Secretary Support; DfC Permanent Secretary Support; Quinn, Aisling (P&OD); Martin, Olivia; Fullerton, Janine; Sherlock, Debbie; Wallace, Karen (DoF); Beggs, Beverly; [redacted]
Subject:	Review of Hybrid working policy
Date:	20 February 2025 16:45:34
Attachments:	image001.jpg Hybrid Working Paper re feedback from FHRAG February 25.DOCX Annex A Hybrid Working draft policy - feedback table Departmental Perm Secs and FHRAG 5 February.DOCX Annex B Issues for consideration on draft hybrid working policy and procedures for FHRAG Feb 25.DOCX

Good afternoon all,

Please see attached paper from Jill Minne with Annex A & B re: Review of Hybrid working policy.

Kind Regards

[redacted]

[redacted] **| Governance & Support Branch | People & Organisational Development | NI Civil Service**

Bruce Street | Belfast | BT2 7JD

[redacted]