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From: Shane Murphy, DfE FHRAG Member

Date: 28 February 2025

To: Jill Minne, Director, People and Organisational Development

cc: Ian Snowden
Michelle Bell
[redacted]

PEOPLE & ORGANISATONAL DEVELOPMENT – REVIEW OF HYBRID WORKING POLICY

Thank you for sharing the feedback received from all Departments for the review of Hybrid Working Policy.

I note the responses to the feedback provided in Annex A and will share with Department for the Economy contributors. I have also added our Department response to the two areas of challenge, connect 2 hubs and Notice period, to Annex B.

Should you wish to discuss this further or if DfE can be of any further help, please contact Michelle Bell.

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SHANE MURPHY